

**Table 1 - Likelihood Description**

Likelihood of Occurrence	Score	Description
Almost certain	5	Will undoubtedly happen, possibly frequently
Likely	4	Will probably happen, but not a persistent issue
Possible	3	May happen occasionally
Unlikely	2	Not expected to happen, but is possible
Remote	1	Very unlikely this will ever happen

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**Table 2 - Impact of Occurrence**

Impact of Occurrence	Score	Description				
		Impact on Service Objectives	Financial Impact	Impact on People	Impact on Time	Impact on Reputation
<b>Catastrophic</b>	<b>5</b>	Unable to function, inability to fulfill obligations	Severe financial loss	Death	Serious - In excess of two years to recover pre event position	Highly damaging, severe loss of public confidence
<b>Major</b>	<b>4</b>	Significant impact on service provision	Major financial loss	Extensive injury, major permanent harm	Major - Between 1 year - 2 years to recover to pre event position	Major adverse publicity, major loss of confidence
<b>Moderate</b>	<b>3</b>	Service objectives partially achievable	Significant financial	medical treatment required, semi-permanent harm up to 1 year	Considerable - between six months to 1 year to recover to pre event position	Some adverse publicity, legal implications
<b>Minor</b>	<b>2</b>	Minor impact on service objectives	Moderate financial	First aid treatment, non-permanent harm up to 1 month	Some - 2 to 6 months to recover	Some public embarrassment, no damage to reputation
<b>None</b>	<b>1</b>	Minimal impact, no service disruption	Minimal loss	No obvious harm/injury	Minimal - up to 2 months to recover	No interest to the press, internal only

**Table 3 - Risk Matrix**

Likelihood	Impact				
	None (1)	Minor (2)	Moderate (3)	Major (4)	Catastrophic (5)
Almost certain (5)	5	10	15	20	25
Likely (4)	4	8	12	16	20
Possible (3)	3	6	9	12	15
Unlikely (2)	2	4	6	8	10
Remote (1)	1	2	3	4	5

**1-5 Low**

**6-12 Medium**

**15-25 High**